

Operations & Commercial

	Original Budget 2023-24 £	Revised Budget 2023-24 £	Projection 2024-25 £	Projection 2025-26 £	Projection 2026-27 £	Projection 2027-28 £
Allotments						
Premises	6,500	6,500	6,790	6,820	6,840	6,860
Supplies & Services	1,400	1,400	1,400	1,400	1,400	1,400
Total Expenditure	7,900	7,900	8,190	8,220	8,240	8,260
Customer & client receipts	(28,730)	(28,730)	(30,120)	(30,650)	(31,200)	(31,780)
Total Income	(28,730)	(28,730)	(30,120)	(30,650)	(31,200)	(31,780)
Direct Service Cost	(20,830)	(20,830)	(21,930)	(22,430)	(22,960)	(23,520)
Central Support Services	230	230	230	230	230	230
Recharge to Services	13,570	13,570	13,570	13,570	13,570	13,570
Total Service Cost	(7,030)	(7,030)	(8,130)	(8,630)	(9,160)	(9,720)

Carparking King's Lynn & West Norfolk

Employees	597,720	597,720	764,160	796,130	829,460	862,320
Premises	1,181,080	1,122,270	1,049,970	1,054,440	1,057,950	1,061,310
Transport	4,180	4,180	1,240	1,240	1,240	1,240
Supplies & Services	332,940	302,940	414,500	318,500	318,500	318,500
Agency & Benefit Payments	0	0	40,000	40,000	40,000	40,000
Financing Costs	5,340	5,340	9,360	9,360	9,220	9,360
Total Expenditure	2,121,260	2,032,450	2,279,230	2,219,670	2,256,370	2,292,730
Customer & client receipts	(4,628,270)	(4,628,270)	(5,241,060)	(5,404,340)	(5,519,200)	(5,621,070)
Total Income	(4,628,270)	(4,628,270)	(5,241,060)	(5,404,340)	(5,519,200)	(5,621,070)
Direct Service Cost	(2,507,010)	(2,595,820)	(2,961,830)	(3,184,670)	(3,262,830)	(3,328,340)
Central Support Services	9,410	9,410	9,410	9,410	9,410	9,410
Movement in Reserves	0	0	1,210	120,280	120,280	120,280
Recharge to Services	397,910	397,910	413,980	434,220	455,790	478,780
Total Service Cost	(2,099,690)	(2,188,500)	(2,537,230)	(2,620,760)	(2,677,350)	(2,719,870)

Carparking Shared Services

Employees	488,390	488,390	470,200	489,720	510,060	530,250
Premises	3,000	3,000	3,000	3,000	3,000	3,000
Transport	51,750	51,250	52,170	53,350	54,180	54,920
Supplies & Services	41,590	41,590	52,090	52,090	52,090	52,090
Agency & Benefit Payments	866,000	866,000	2,236,000	2,236,000	2,236,000	2,236,000
Total Expenditure	1,450,730	1,450,230	2,813,460	2,834,160	2,855,330	2,876,260
Customer & client receipts	(1,718,740)	(1,718,740)	(3,252,170)	(3,208,800)	(3,215,430)	(3,222,180)
Total Income	(1,718,740)	(1,718,740)	(3,252,170)	(3,208,800)	(3,215,430)	(3,222,180)
Direct Service Cost	(268,010)	(268,510)	(438,710)	(374,640)	(360,100)	(345,920)
Recharge to Services	6,320	6,320	7,750	8,520	9,380	10,320
Total Service Cost	(261,690)	(262,190)	(430,960)	(366,120)	(350,720)	(335,600)

CCTV

Employees	477,380	477,380	521,220	543,640	567,010	589,170
Premises	123,830	123,620	121,790	121,950	122,070	122,180
Transport	6,080	6,080	5,560	5,620	5,660	5,700
Supplies & Services	128,130	128,130	128,130	128,130	128,130	128,130
Financing Costs	64,720	64,720	55,020	38,270	45,510	45,810
Total Expenditure	800,140	799,930	831,720	837,610	868,380	890,990
Customer & client receipts	(351,850)	(351,850)	(359,420)	(366,210)	(370,770)	(374,710)
Total Income	(351,850)	(351,850)	(359,420)	(366,210)	(370,770)	(374,710)
Direct Service Cost	448,290	448,080	472,300	471,400	497,610	516,280
Central Support Services	15,830	15,830	15,830	15,830	15,830	15,830
Movement in Reserves	0	0	0	35,520	35,520	35,520
Recharge to Services	(665,660)	(665,660)	(717,080)	(763,580)	(813,060)	(865,760)
Total Service Cost	(201,540)	(201,750)	(228,950)	(240,830)	(264,100)	(298,130)

Cleansing & Street Sweeping

Employees	1,766,970	1,766,970	2,029,790	2,114,020	2,201,800	2,286,020
Premises	45,580	45,580	43,210	43,300	43,370	43,430
Transport	193,840	193,840	199,280	201,660	203,770	205,630
Supplies & Services	88,000	90,500	102,000	87,000	87,000	87,000
Agency & Benefit Payments	24,880	24,880	29,560	29,560	29,560	29,560
Financing Costs	192,900	192,900	228,770	204,590	205,970	207,750
Total Expenditure	2,312,170	2,314,670	2,632,610	2,680,130	2,771,470	2,859,390
Customer & client receipts	(195,550)	(198,050)	(86,480)	(87,880)	(88,370)	(88,870)
Total Income	(195,550)	(198,050)	(86,480)	(87,880)	(88,370)	(88,870)
Direct Service Cost	2,116,620	2,116,620	2,546,130	2,592,250	2,683,100	2,770,520
Central Support Services	32,700	32,700	32,700	32,700	32,700	32,700
Movement in Reserves	0	0	0	5,000	5,000	5,000
Recharge to Services	(423,690)	(423,690)	(415,060)	(411,570)	(407,740)	(403,520)
Total Service Cost	1,725,630	1,725,630	2,163,770	2,218,380	2,313,060	2,404,700

Crem & Cemeteries

Employees	367,080	367,080	382,360	398,550	415,450	432,070
Premises	504,060	512,360	369,910	376,720	382,250	387,250
Transport	4,790	4,790	4,170	4,170	4,170	4,170
Supplies & Services	108,550	108,550	108,550	108,550	108,550	108,550
Financing Costs	98,680	98,680	98,770	2,410	2,410	2,410
Total Expenditure	1,083,160	1,091,460	963,760	890,400	912,830	934,450
Customer & client receipts	(2,287,310)	(2,283,160)	(2,381,770)	(2,412,560)	(2,438,250)	(2,440,150)
Total Income	(2,287,310)	(2,283,160)	(2,381,770)	(2,412,560)	(2,438,250)	(2,440,150)
Direct Service Cost	(1,204,150)	(1,191,700)	(1,418,010)	(1,522,160)	(1,525,420)	(1,505,700)
Central Support Services	19,280	19,280	19,280	19,280	19,280	19,280
Movement in Reserves		(15,000)	0	4,000	4,000	4,000
Recharge to Services	311,790	311,790	315,230	318,040	320,920	323,950
Total Service Cost	(873,080)	(875,630)	(1,083,500)	(1,180,840)	(1,181,220)	(1,158,470)

Depots

Premises	161,370	159,200	140,840	143,530	145,900	148,160
Transport	4,500	4,500	4,500	4,500	4,500	4,500
Supplies & Services	980	980	980	980	980	980
Total Expenditure	166,850	164,680	146,320	149,010	151,380	153,640
Customer & client receipts	(14,000)	(14,000)	(19,000)	(19,000)	(19,000)	(19,000)
Total Income	(14,000)	(14,000)	(19,000)	(19,000)	(19,000)	(19,000)
Direct Service Cost	152,850	150,680	127,320	130,010	132,380	134,640
Recharge to Services	(15,460)	(15,460)	(13,600)	(11,990)	(10,280)	(8,420)
Total Service Cost	137,390	135,220	113,720	118,020	122,100	126,220

Events

Employees		0	0	0	0	0
Premises	2,000	260	1,740	1,740	1,740	1,740
Transport	750	750	790	790	790	790
Supplies & Services	47,080	47,080	38,470	38,470	38,470	38,470
Total Expenditure	49,830	48,090	41,000	41,000	41,000	41,000
Customer & client receipts	(31,110)	(31,110)	(21,110)	(21,110)	(21,110)	(21,110)
Total Income	(31,110)	(31,110)	(21,110)	(21,110)	(21,110)	(21,110)
Direct Service Cost	18,720	16,980	19,890	19,890	19,890	19,890
Recharge to Services	0	0	1,120	1,230	1,350	1,490
Total Service Cost	18,720	16,980	21,010	21,120	21,240	21,380

General Markets

Premises	130	130	130	130	130	130
Transport	360	360	0	0	0	0
Supplies & Services	410	410	110	110	110	110
Total Expenditure	900	900	240	240	240	240
Customer & client receipts	(11,890)	(11,890)	(11,890)	(11,890)	(11,890)	(11,890)
Total Income	(11,890)	(11,890)	(11,890)	(11,890)	(11,890)	(11,890)
Direct Service Cost	(10,990)	(10,990)	(11,650)	(11,650)	(11,650)	(11,650)
Recharge to Services	4,990	7,990	5,080	5,090	5,100	5,110
Total Service Cost	(6,000)	(3,000)	(6,570)	(6,560)	(6,550)	(6,540)

Parks, Sport Grounds & Open Spaces

Employees	1,359,680	1,359,680	1,413,490	1,470,920	1,530,740	1,584,890
Premises	188,450	177,830	174,060	174,760	175,180	175,550
Transport	160,350	160,350	164,100	167,330	169,590	171,590
Supplies & Services	169,310	169,310	170,130	170,080	170,080	170,080
Financing Costs	109,100	109,100	116,970	128,210	130,370	125,570
Total Expenditure	1,986,890	1,976,270	2,038,750	2,111,300	2,175,960	2,227,680
Customer & client receipts	(680,060)	(679,000)	(728,800)	(762,330)	(797,670)	(832,260)
Total Income	(680,060)	(679,000)	(728,800)	(762,330)	(797,670)	(832,260)
Direct Service Cost	1,306,830	1,297,270	1,309,950	1,348,970	1,378,290	1,395,420
Central Support Services	35,140	35,140	35,140	35,140	35,140	35,140
Movement in Reserves	0	0	0	15,000	15,000	15,000
Recharge to Services	(276,230)	(276,160)	(264,720)	(257,200)	(249,090)	(240,300)
Total Service Cost	1,065,740	1,056,250	1,080,370	1,141,910	1,179,340	1,205,260

Play Areas

Employees	16,610	16,610	16,390	17,090	17,820	18,590
Premises	43,800	50,580	39,210	39,240	39,270	39,300
Supplies & Services	19,140	19,140	19,140	19,140	19,140	19,140
Total Expenditure	79,550	86,330	74,740	75,470	76,230	77,030
Customer & client receipts	(64,410)	(64,410)	(65,230)	(65,900)	(66,600)	(67,330)
Total Income	(64,410)	(64,410)	(65,230)	(65,900)	(66,600)	(67,330)
Direct Service Cost	15,140	21,920	9,510	9,570	9,630	9,700
Recharge to Services	(4,680)	(4,680)	(4,680)	(4,680)	(4,680)	(4,680)
Total Service Cost	10,460	17,240	4,830	4,890	4,950	5,020

Pontoons

Premises	17,140	16,770	15,560	15,860	16,150	16,170
Supplies & Services	14,950	14,950	14,950	14,950	14,950	14,950
Total Expenditure	32,090	31,720	30,510	30,810	31,100	31,120
Customer & client receipts	(6,950)	(6,950)	(6,950)	(6,950)	(6,950)	(6,950)
Total Income	(6,950)	(6,950)	(6,950)	(6,950)	(6,950)	(6,950)
Direct Service Cost	25,140	24,770	23,560	23,860	24,150	24,170
Recharge to Services	2,070	2,070	2,280	2,440	2,600	2,770
Total Service Cost	27,210	26,840	25,840	26,300	26,750	26,940

Public Conveniences

Premises	235,420	215,210	159,940	163,960	166,780	169,280
Total Expenditure	235,420	215,210	159,940	163,960	166,780	169,280
Customer & client receipts	(36,890)	(36,890)	(37,860)	(38,980)	(39,850)	(40,570)
Total Income	(36,890)	(36,890)	(37,860)	(38,980)	(39,850)	(40,570)
Direct Service Cost	198,530	178,320	122,080	124,980	126,930	128,710
Recharge to Services	253,640	253,640	253,110	253,250	253,400	253,570
Total Service Cost	452,170	431,960	375,190	378,230	380,330	382,280

Refuse & Recycling

Employees	350,390	350,390	461,620	480,480	500,140	520,670
Premises	14,250	14,250	14,250	14,250	14,250	14,250
Transport	8,710	7,910	5,860	5,880	5,890	5,900
Supplies & Services	545,190	545,190	475,890	491,900	495,130	497,380
Agency & Benefit Payments	5,876,620	5,896,620	6,179,910	6,417,350	6,615,510	6,751,310
Financing Costs	809,610	809,610	873,730	886,480	908,220	923,890
Total Expenditure	7,604,770	7,623,970	8,011,260	8,296,340	8,539,140	8,713,400
Customer & client receipts	(2,992,440)	(3,052,440)	(3,275,060)	(3,382,990)	(3,449,810)	(3,514,210)
Grants & Contributions	(1,966,880)	(1,966,880)	(2,025,490)	(2,085,870)	(2,148,030)	(2,148,030)
Total Income	(4,959,320)	(5,019,320)	(5,300,550)	(5,468,860)	(5,597,840)	(5,662,240)
Direct Service Cost	2,645,450	2,604,650	2,710,710	2,827,480	2,941,300	3,051,160
Central Support Services	66,490	66,490	66,490	66,490	66,490	66,490
Movement in Reserves	50,000	50,000	50,000	50,000	50,000	50,000
Recharge to Services	(74,300)	(74,300)	(52,740)	(52,640)	(51,400)	(49,610)
Total Service Cost	2,687,640	2,646,840	2,774,460	2,891,330	3,006,390	3,118,040

Resort

Employees	279,900	279,900	267,050	276,870	287,070	294,590
Premises	139,870	127,820	128,140	129,650	130,900	131,480
Transport	10,120	10,120	9,960	10,180	10,330	10,460
Supplies & Services	73,500	72,170	82,170	72,170	72,170	72,170
Total Expenditure	503,390	490,010	487,320	488,870	500,470	508,700
Customer & client receipts	(520,250)	(520,250)	(544,610)	(547,250)	(549,800)	(564,230)
Total Income	(520,250)	(520,250)	(544,610)	(547,250)	(549,800)	(564,230)
Direct Service Cost	(16,860)	(30,240)	(57,290)	(58,380)	(49,330)	(55,530)
Recharge to Services	198,980	198,980	199,540	201,260	203,100	205,070
Total Service Cost	182,120	168,740	142,250	142,880	153,770	149,540

Resort Investment Properties

Customer & client receipts	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)
Total Income	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)
Direct Service Cost	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)
Total Service Cost	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)	(6,650)

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Premises						
Total Expenditure	20,210	20,210	20,210	20,210	20,210	20,210
Customer & client receipts						
Total Income	(68,650)	(68,650)	(68,650)	(68,650)	(68,650)	(68,650)
Direct Service Cost	(48,440)	(48,440)	(48,440)	(48,440)	(48,440)	(48,440)
Recharge to Services	48,440	48,440	48,440	48,440	48,440	48,440
Total Service Cost	0	0	0	0	0	0

Town Centre Operations

Employees						
Transport	52,760	52,760	56,690	59,130	61,670	64,320
Supplies & Services	2,770	1,970	1,970	1,970	1,970	1,970
Total Expenditure	30,130	30,130	30,130	30,130	30,130	30,130
	85,660	84,860	88,790	91,230	93,770	96,420
Customer & client receipts						
Total Income	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Direct Service Cost	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
	75,660	74,860	78,790	81,230	83,770	86,420
Central Support Services						
Recharge to Services	1,870	1,870	1,870	1,870	1,870	1,870
	4,580	4,580	4,580	4,580	4,580	4,580
Total Service Cost	82,110	81,310	85,240	87,680	90,220	92,870
Total Cost	2,933,510	2,762,260	2,484,690	2,600,350	2,802,400	2,997,270